



MINISTRY OF
HEALTH, SPORTS,
YOUTH & CULTURE
CAYMAN ISLANDS GOVERNMENT

Strategic Outline Case for the Integrated Solid Waste Management System (ISWMS)

Frequent Answers to Questions: FAQ's

What is a Strategic Outline Case (SOC)?

The Strategic Outline Case is an official document that provides a situational analysis and background information before a major project is undertaken by the Cayman Islands Government (CIG). The SOC frames the strategic context of the proposed investment and provides stakeholders with an early indication of what is being considered in moving forward with the project.

What is the purpose of the Strategic Outline Case?

The purpose of the SOC is to inform all stakeholders about the relevant facts surrounding a particular project. It is one of the first steps in the Framework for Fiscal Responsibility (FFR) process.

What is Framework for Fiscal Responsibility (FFR) and why do we have to have a Strategic Outline Case done on our waste management problem?

In 2011, the Cayman Islands Government and the United Kingdom Government reaffirmed their commitment to work in partnership and to respect the rights and responsibilities specified in the Framework for Fiscal Responsibility (FFR) and the revised Public Management and Finance Law (PMFL).

The FFR ensures effective medium-term planning, to ensure that the full impact of fiscal decisions is understood, by: putting value for money considerations at the heart of the decision making process, the effective management of risk, and delivering improved accountability in all public sector operations.

There are five key stages that must be undertaken by the Cayman Islands Government in the planning, development and execution of a project of the size and scope of a national waste management system. These stages are: 1 - appraisal and business case; 2 - procurement; 3 - contract management; 4 - delivery; and 5 - evaluation. The SOC is required in the first stage.

The Strategic Outline Case refers to an “Integrated Solid Waste Management System” (ISWMS), what exactly is that?

According to United Nations Environmental Programme (UNEP), “*Integrated Solid Waste Management refers to the strategic approach to sustainable solid wastes covering all sources and aspects, covering generation, transfer, sorting, treatment, recovery and disposal in an integrated manner, with an emphasis on maximising resource use efficiency*”.

Refer to section 1.1 page 3 of the SOC.

What are the Cayman Islands Government’s goals with this project?

The first goal is to develop a National Waste Management Strategy (NWMS) for the Cayman Islands.

The second goal is to identify and implement an Integrated Solid Waste Management System (ISWMS) that is based on the agreed National Waste Management Strategy.

Refer to section 1.2 pages 3 – 4 of the SOC.

Why do the Cayman Islands need a National Waste Management Strategy (NWMS)?

As of May 2014, there is no national strategy or policy for the management of the solid waste in the Cayman Islands. A National Waste Management Strategy will align actions and limited resources toward achievement of short, mid and long-term solid waste management goals.

Refer to Section 1.4 page 5 of the SOC.

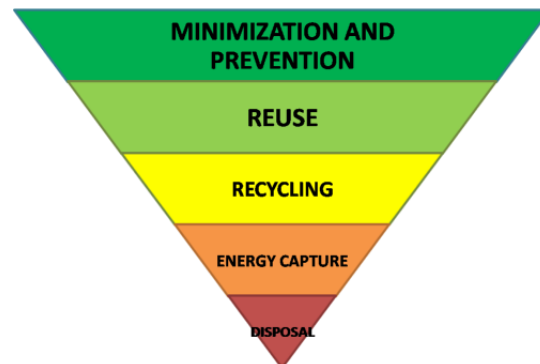
What is the difference between the NWMS and the ISWMS?

The National Waste Management Strategy will be the official plan that guides government policy and decision making, for approximately the next 50 years, in the area of waste management.

The Integrated Solid Waste Management System (ISWMS) is how waste will be managed by the Cayman Islands Government over the next approximately 50 years. The system selected will in keeping with the goals and objectives of the National Waste Management Strategy.

What is the main objective of the ISWMS?

The main objective is to have a national system in place that will incorporate the **Waste Hierarchy** as outlined below in the following diagram:-



Refer to 2.1 on page 6 of the SOC.

What international framework shall guide the development of the ISWMS?

As an overseas territory of the United Kingdom, the Cayman Islands’ NWMS will be guided by the **Waste Framework Directive of the European Commission (directive 2008/98/ED)** which sets out the basic concepts, definitions and principles related to waste management. Waste legislation and policy of the EU Member states, such as the United Kingdom, shall apply as priority under the following waste management hierarchy outlined in the directive: ***prevention, reuse, recycling, recovery and disposal.***

What additional benefits would the ISWMS have for the Cayman Islands?

- Establishment of a modern, smart infrastructure;
- A culture of good governance which brings this in line with International best practise and meets all requirements under the Public Management and Finance Law (PMFL);
- Sustainable development in all three islands with sensitivity to the unique characteristics of each island; and
- Conservation of the Cayman Islands' biological diversity and ecologically sustainable development.

What principles will be followed by the ISWMS?

- Sustainable Management
- Waste Hierarchy
- Polluter / Waste Generator Pays Concept
- Environmental Considerations
- Climate Change
- Generation Proximity
- Incorporate Best Practicable Environmental Option (BPEO)
- Utilise Waste as an Energy Resource
- Adopt a Collaborative Approach
- Inclusive of residents, Government, NGO's and private sector
- Develop Little Cayman as a "zero solid waste" disposal island.
- Stakeholders will be actively engaged in the process.

What steps are necessary by the Cayman Islands Government for it to achieve the ISWMS?

- Pre Procurement Stage: Preparation of a Strategic Outline Case (SOC)
- RFP for Procurement of Consultants
- Preparation of a National Waste Management Strategy Document and the Outline Business Case (OBC)
- Drafting of legislation
- Tendering Process
- Contract & Performance Management – Implementation Phase / Project Delivery
- Operations – Performance Management.

Refer to Section 4.1 pages 15 – 16 of the SOC.

Where can the public obtain further information about the Strategic Outline Case?

The public can obtain further information by doing the following:-

- Visiting the Ministry of Health, Sports, Youth & Culture website at www.ministryofhealth.gov.ky
- Emailing the Ministry of Health at h&hs@gov.ky
- Telephoning (345) 244-2377
- Following the Department of Environment Health (DEH) through Social Media from July, 2014.